

## Certified Professional Business Analyst (CPBA)®

### Course Outline



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#### What Modules are covered?

##### Module 1 – Introduction

- 1) Introduction to Business Analysis
- 2) What is Business Analysis?
- 3) Key concepts
- 4) Knowledge Areas
- 5) Systems/Software Development Life Cycle
- 6) Techniques
- 7) Underlying Competencies
- 8) Business Analysis Information

##### Module 2 – Business Analysis

- 1) Business Analysis Planning & Monitoring
- 2) Plan Business Analysis Approach.
- 3) Conduct Stakeholder Analysis.
- 4) Plan Business Analysis Activities.
- 5) Plan Business Analysis Communication.
- 6) Plan Requirements Management Process.
- 7) Manage Business Analysis Performance.

##### Module 3 – Elicitation

- 1) Elicitation
- 2) Preparation for Elicitation
- 3) Conduct Elicitation Activity
- 4) Document Elicitation Results
- 5) Confirm Elicitation Results

##### Module 4 – Requirements Management and Communication

- 1) Manage Solutions Scope and Requirements
- 2) Manage Requirements Traceability
- 3) Maintain Requirements for reuse
- 4) Communicate Requirements

##### Module 5 – Enterprise Analysis

- 1) Define Business Need.
- 2) Assess Capability Gaps.
- 3) Determine Solution Approach
- 4) Define Solution Scope
- 5) Define Business Case

##### Module 6 – Requirements Analysis

- 1) Prioritize Requirements.
- 2) Organize Requirements.
- 3) Specify and Model Requirements.
- 4) Define Assumptions and Constraints.
- 5) Verify Requirements.
- 6) Validate Requirements.

##### Module 7 – Solution Assessment and Validation

- 1) Assess Proposed Solution
- 2) Allocate Requirements
- 3) Define Transition Requirements
- 4) Validating Solutions

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