



Sample Exam

Exam Name: Certified Professional in Portfolio Management (CPPM)

Exam Code: CPPM-001

Question: Which of the following best describes the primary purpose of portfolio management?

- A. To manage individual project schedules and deliverables
- B. To coordinate related projects to achieve program-level benefits
- C. To select, prioritize, and control projects and programs aligned with organizational strategy
- D. To execute operational activities efficiently

Correct Answer: C

Question: How does portfolio management contribute to enterprise value?

- A. By ensuring all projects are completed within budget
- B. By focusing exclusively on financial performance
- C. By aligning initiatives with business strategy and optimizing resource allocation
- D. By eliminating operational activities

Correct Answer: C

Question: Which of the following best distinguishes portfolio management from program management?

- A. Portfolio management focuses on delivering project outputs
- B. Program management focuses on strategic alignment
- C. Portfolio management focuses on selecting the right initiatives, while program management focuses on coordinating related projects
- D. Both focus on managing individual project constraints

Correct Answer: C

Question: Which phase of the portfolio management lifecycle primarily focuses on performance assessment and benefits realization?

- A. Initiation
- B. Planning
- C. Execution
- D. Review and Evaluation

Correct Answer: D

Scenario

An organization has multiple ongoing and proposed initiatives competing for limited resources. Some projects offer high financial returns but are misaligned with long-term strategic goals, while others strongly support strategic objectives but involve higher risk. Senior management is concerned about maximizing enterprise value while maintaining alignment with the organization's vision.

Question: As the Portfolio Manager, what is the most appropriate action based on portfolio management principles?

- A. Prioritize projects with the highest immediate financial returns
- B. Approve all initiatives to satisfy all stakeholders
- C. Evaluate initiatives holistically and balance strategic alignment, risk, and value across the portfolio
- D. Delegate decision-making to individual project managers

Correct Answer: C

Question: What is the primary purpose of aligning an organization's portfolio with its organizational strategy?

- A. To ensure all initiatives are completed within schedule and budget
- B. To maximize the number of initiatives approved
- C. To ensure that projects and programs collectively contribute to strategic objectives
- D. To reduce communication between stakeholders

Correct Answer: C

Question: Which element plays a critical role in filtering and evaluating proposed initiatives during the demand management and initiative intake process?

- A. Project execution plans
- B. Comprehensive business cases outlining value, cost, risk, and alignment
- C. Operational performance reports
- D. Individual project manager preferences

Correct Answer: B
